

U.S. DEPARTMENT OF  
**ENERGY**

Office of  
ENERGY EFFICIENCY &  
RENEWABLE ENERGY

# Weatherization Assistance Program

## Technical Assistance – BIL Planning

Katy Kujawski, Project Officer

July 2022



# Introductions

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## Presenter:

Katy Kujawski

## DOE Representatives on the Call:

Erica Burrin

Felix Vazquez-Guemarez

Amy Klusmeier

Floris Weston

# Webinar Layout

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- **Overview of the BIL funding, release plan, and timeline**
- **Considerations for BIL planning**
- **Discover the BIL Planning Workbook**
- **Resources**

# WAP Bipartisan Infrastructure Law Overview

## Bipartisan Infrastructure Law (BIL)

### ***SEC. 40551. WEATHERIZATION ASSISTANCE PROGRAM***

- (a) AUTHORIZATION OF APPROPRIATIONS.***—*There is authorized to be appropriated to the Secretary for the weatherization assistance program established under part A of title IV of the Energy Conservation and Production Act (42 U.S.C. 6861 et seq.) \$3,500,000,000 for fiscal year 2022, to remain available until expended.*
- (a) APPLICATION OF WAGE RATE REQUIREMENTS TO WEATHERIZATION ASSISTANCE PROGRAM.***—*With respect to work performed under the weatherization assistance program established under part A of title IV of the Energy Conservation and Production Act (42 U.S.C. 6861 et seq.) on a project assisted in whole or in part by funding made available under subsection (a), the requirements of section 41101 shall apply only to work performed on multifamily buildings with not fewer than 5 units.*

# WPN BIL 22-1 and 22-2

Weatherization Assistance Program

## Weatherization Program Notice BIL 22-1 and 22-2

MARCH 30, 2022



Weatherization Assistance Program » Weatherization Program Notice BIL 22-1 and 22-2

Weatherization Program Notice (WPN) BIL 22-1 and 22-2 provide programmatic information to weatherization managers to develop a Weatherization Assistance Program (WAP) Grantee Plan to apply for Bipartisan Infrastructure Law (BIL) funds.

**WPN BIL 22-1**, as well as the three attachments, provides programmatic information to weatherization managers to develop a WAP Grantee Plan to apply for Bipartisan Infrastructure Law (BIL) funds. These funds are appropriated by Infrastructure Investment and Jobs Act, Public Law 117-58.

**WPN BIL 22-2** provides Grantee allocations for the preparation and submission of applications for funding of WAP for the BIL grants.

**The deadline for applications is extended to July 1, 2022. Read [WAP Memorandum 090](#) for more information.**

### BIL Planning Workbook

To assist Grantees with preparing a 5-year BIL funding plan, WAP created the BIL Planning Workbook, an optional but recommended resource. This Excel-based tool provides instructions, background information, related links, and a list of additional tools. The workbook includes tabs for the following areas:

- Budget and Production
- Workforce
- Training and Technical Assistance
- Monitoring
- Milestones and Goals
- Special Projects.



This video walks through how to use the BIL Planning Workbook. [View the video transcript.](#)

Video courtesy of the U.S. Department of Energy

[Weatherization Program Notice BIL 22-1 and 22-2 | Department of Energy](#)

# BIL Implementation Overview

## Phased Funding Release:

- The first 18-24 months is considered a planning period to prepare for meeting the BIL goals and expectations.
- An initial distribution of 15% of the BIL funds will be available beginning to Grantees following approval of their submitted SF 424 and SF 424A.
- Next, Grantees will develop and submit their BIL application covering a five-year period.
- Following application approval, an additional 35% of BIL funds will be released.

# BIL Implementation Overview

The remaining 50% of the Grantee's allocation will be released based on the following goals:

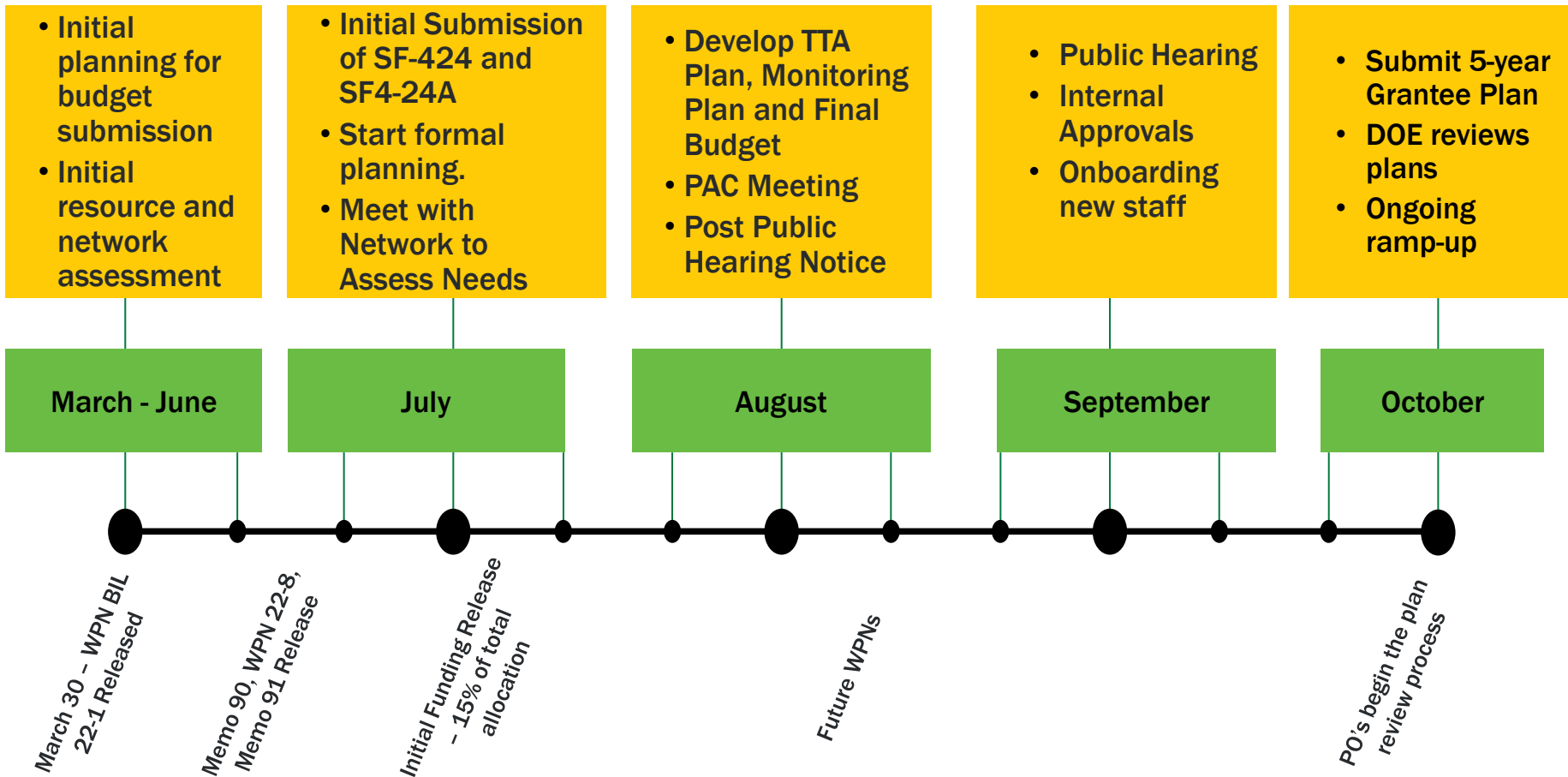
- 30% of all BIL units estimated to be weatherized in approved Weatherization Plans are weatherized.
- DOE-approved monitoring plan and inspection protocol implemented.
- Monitoring completed at each Subgrantee at least once per year.
- Local quality control efforts are in place.
- At least 5% completed units inspected by Grantee QCI annually.
- Grantee progress reports are acceptable and submitted in accordance with grant requirements.
- Monitoring reviews by DOE confirm acceptable performance.

# Key BIL Impacts and Federal Requirements

- **BIL Flow Down Requirements**
  - Davis Bacon
  - Buy America
  - NEPA
  - Historic Preservation
- **Key Impacts**
  - Five Year Plan
  - ACPU remains at PY22 level (\$8,009)
  - Separate financial tracking, monitoring, and reporting
  - Workforce Development
  - Equity and Justice40
  - Fuel switching, including electrification



# Sample Initial BIL Planning Timeline



# Immediate Considerations

- **DOE has identified that the first 18-24 months of the BIL awards to be a continued ramped up phase**
  - Keep production expectations in line with resources
- **Emphasis on workforce development and diversity, equity and inclusion**
  - How can you create an expanded diverse workforce to meet production needs?
- **Justice40 and the Administrations commitment to serving underserved communities**
  - How could services be further targeted to underserved communities?
- **Large infusion of resources**
  - What have you been wanting to address, but haven't had the resources?

# POLL/DISCUSSION

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**Poll: How have you already engaged your network in the BIL Planning?**

- Yes
- No plans yet
- We are meeting with the network in July
- We are meeting with the network in August

**Chat Discussion:**

- What are the needs that have been identified from your network engagement?

# Workbook Overview

- An optional planning workbook has been developed to assist Grantees in preparing their five-year BIL funding application.
- This can be attached to your Grantee Plan to respond to the accompanying section of the plan.

**BIL Planning Workbook Instructions**

This optional workbook can be utilized as a tool to complete a project needs assessment for the initial 5-year BIL budget period. DOE will not require that the workbook be submitted with your plan; however, the information contained within the workbook is expected to be included within the BIL Application.

Consider existing systems, process, and people and examine future needs to complete BIL units. Follow the guidance in the BIL WPN and Application Instructions. Below are additional instructions for each tab in the workbook.

The following training and technical assistance resources are available. Please contact your Project Officer with questions.

Grantee Manager's Toolkit: <https://www.energy.gov/eere/wap/weatherization-assistance-program-grantee-managers-training-toolkit>

WAP Financial Toolkit: <https://www.energy.gov/eere/wap/downloads/wap-memorandum-015-weatherization-financial-toolkit-2-cfr-200-regulations-and>

WAP RFP Toolkit for TTA: <https://www.energy.gov/eere/wap/downloads/wap-request-proposals-toolkit-training-technical-assistance-services>

Training Providers: <https://irecusa.org/clean-energy-training/credentials/credential-holder-registry/>

Important BIL Milestones	
1	SF 424 and SF 424A Due; Following approval, <b>distribution of 15% BIL funds</b>
2	Applications Due
3	Deadline for Application Approval; Following approval, <b>distribution of 35% BIL funds</b>
4	<b>Balance of allocation (50%) distributed</b> based on following goals:
	1) 30% of all BIL units estimated to be weatherized in approved Weatherization Plans are weatherized.
	2) DOE-approved monitoring plan and inspection protocol implemented.
	3) Monitoring completed at each Subgrantee at least once per year.
	4) Local quality control efforts are in place.
	5) At least 5% completed units inspected by Grantee QCI annually.
	6) Grantee progress reports are acceptable and submitted in accordance with grant requirements.
7) Monitoring reviews by DOE confirm acceptable performance.	

**BUDGET & PRODUCTION INSTRUCTIONS:**

Input values in cells C2 and C3 from the BIL Allocations WPN.

Consider expanding data in C4 and C5 to separate Grantee and Subgrantee Administration and T&TA allocations to detail how the total is allocated.

Use the Other category for optional budget items and other expenses that do not fit in the other categories. Ensure that the costs placed in other are allowable for the category and further detail them in the Grantee Application.

Edit the Blue Cells, all others auto-calculate.

Enter the number of planned monitoring and QCI visits. In-progress inspections are not a program requirement but are recommended.

**WORKFORCE INSTRUCTIONS:**

Complete the staffing and contractor estimates by entering data in the tables. Edit the Occupation Titles as needed.

Contractors = number of firms/businesses the Grantee/Subgrantee has a contract with.

Staff = number of full time equivalent (FTE) staff.

# BIL Planning Workbook

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## Components of the Workbook

- Instructions on using the workbook
- Budget and Production
- Workforce
- T&TA
- Monitoring including specifics for Direct Service Grantees
- Milestones and Goals
- Special Projects

# Workforce Development

- **Program Management:** Identification of needed positions to either hire or contract out, needed state-level positions for training, monitoring and oversight expansion, procurement and Buy America requirements and Davis-Bacon management.
- **Subgrantee Network:** Plans on how to manage the Subgrantee Network and if there will be any additional local organizations added.

## WORKFORCE PLANNING

Grantee Workforce	CURRENT:		PLANNED:	
	Staff	Contractors	Staff	Contractors
Program Manager/Director	1	0	1	0
Policy Analyst/Coordinator	0.5	0	1.5	0
QA Monitor - Technical	3	0	5	0
QA Monitor - Admin/Fiscal	1	0	3	0
Support	0.5	0	2.5	0
Other -				
Other -				
<b>Total</b>	<b>6</b>	<b>0</b>	<b>13</b>	<b>0</b>

	CURRENT:	PLANNED:
<b>Total Number of Subgrantees:</b>	8	8

Subgrantee Workforce	CURRENT:		PLANNED:	
	Staff	Contractors	Staff	Contractors
RITs and Crew Leads	16	8	48	10
Energy Auditors	16	0	32	5
Quality Control Inspectors	15	1	16	2
Trade Professionals (HVAC, electric, etc.)	0	16	0	30
Program Managers/Directors	8	8	15	0
WAP Support/Admin	10	0	20	0
Other -				
Other -				
<b>Total</b>	<b>65</b>	<b>33</b>	<b>131</b>	<b>47</b>



<b><i>Please provide responses to the following:</i></b>	<b>Response:</b>
1) What is your current average timeframe for hiring and onboarding new Grantee staff?	4 months
2) What are your primary challenges in the Grantee hiring and onboarding process?	Finding candidates with technical or WAP experience.
3) Do you anticipate receiving support from other program staff at the Grantee level? If yes, what role will shared staff fill?	We currently share one support staff position with LIHEAP, and anticipate that will continue.
4) If you plan to add contractors at the Grantee level, what is your goal for executing contract(s)? Please provide dates.	No contractors planned.
5) Do you anticipate Subgrantees will shift from crew-based to contractor-based models, or vice-versa? Please explain.	Currently our subgrantees are split- 4 primarily crew based and 4 primarily contractor based. We anticipate one or two agencies will hire more staff after completing a cost-benefit analysis.
6) Provide any additional comments on your plans for ramping up workforce.	n/a

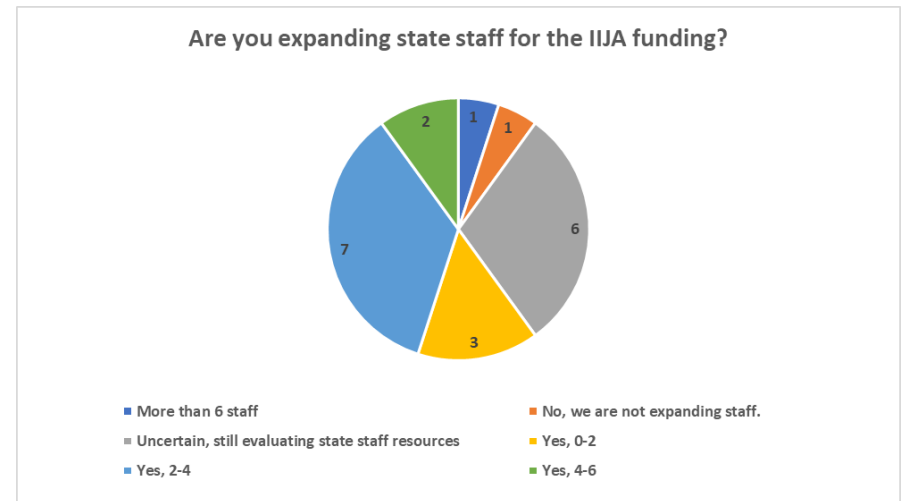


# POLL/DISCUSSION

**Poll: If you are planning on contracting state support for the BIL, what areas are you seeking contracted support in?**

- Programmatic support
- Fiscal / Admin support
- Technical services (QCI/QA)
- Training services
- Other

**Discussion: Have you already developed RFPs for the services?**

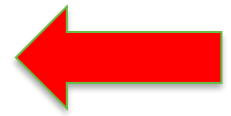


# Production and Expenditure Plans

- **Production and Expenditures:** How will your Subgrantee Network meet the identified BIL production and expenditures targets along with the Administration BIL goals - to reduce carbon emissions, provide good paying jobs, and reduce Greenhouse Gas (GHG) emissions?
  - What will you need in place to support them?
  - Need to consider the ACPU is set at PY22 level for life of BIL
  - Regular limits on funds apply (i.e. admin, T&TA, and H&S rules)
  - Production means monitoring will need to be in place

**BUDGET AND PRODUCTION PLANNING**

Enter your data



<b>Total Allocation</b>	\$ 24,027,525
<b>T&amp;TA Allocation</b>	\$ 5,123,500
<b>Total Administration</b>	\$ 3,604,129
<b>Program Operations</b>	\$ 11,842,226
<b>Health and Safety</b>	\$ 2,163,943
<b>Vehicles &amp; Equipment</b>	\$ 825,000
<b>Other (audits, insurance, etc.)</b>	\$ 180,000
<b>Total Budget Check</b>	\$ 23,738,798
<b>ACPU Total</b>	\$ 5,693.14

H&S Percentage: 18%

Quarterly Performance Period	PRODUCTION	BUDGET	
	Number of Planned Units	Planned Program Operations Budget <small>((units * ACPU) - vehicles))</small>	Planned H&S Budget
Q1 (tentative start Sept 1, 2022)	25	\$ 133,058.72	\$ 24,313.97
Q2	50	\$ 266,117.44	\$ 48,627.93
Q3	50	\$ 266,117.44	\$ 48,627.93
Q4	75	\$ 399,176.17	\$ 72,941.90
<b>Year 1 Subtotal</b>	<b>200</b>	<b>\$ 1,064,469.78</b>	<b>\$ 194,511.73</b>

# OF PLANNED MONITORING VISITS		
Program, Admin and Fiscal Visits	Quality Control Inspections	In-Progress Inspections
0	1	0
2	3	0
2	3	4
4	4	4
<b>8</b>	<b>10</b>	<b>8</b>

# Vehicle Approval Process

- WPN 17-6

*10 CFR 440.18(d)(6) requires that any purchase of vehicles must be referred to DOE for prior approval in every instance. In addition, per 2 CFR 200.439(2) “Capital expenditures for special purpose equipment are allowable as direct costs, provided that items with a unit cost of \$5,000 or more have the prior written approval of the Federal awarding agency or pass-through entity.”*

# Vehicle Approval Process

## Approval Steps

- Grantees identify need for vehicles and equipment and provide PO with minimum information
  - This could be in the Grantee plan or submitted after

## Minimum Information

- Copy of purchase request
- Where and how vehicles will be used
- Identification of funding
- Copies of bids
- Statement that lowest bid or best value was selected

# Training and Technical Assistance

- **Training:** The Training & Technical Assistance (T&TA) Plan must detail the required or needed Grantee staff and Subgrantee network training to ramp up the workforce to perform the weatherization work.
  - Technical and comprehensive monitoring
  - Administrative
  - General onboarding of new staff

**TRAINING AND TECHNICAL ASSISTANCE PLANNING**

Total Allocation:	\$ 5,123,500
Comprehensive Training	\$ 2,523,500
Specific Training	\$ 750,000
Client Education	\$ 500,000
Grantee Monitoring	\$ 500,000
Program Evaluation/IT	\$ 750,000
Other	\$ 100,000
T&TA Budget Check	\$ 5,123,500

PLANNING					
Training Topic(s)	Training Category	Comprehensive or Specific Training?	Planned Year and Quarter	Training Center/Provider	Estimated Costs
<i>"Example" QCI Training - Include HEP Occupation if applicable</i>	<i>Technical, Administrative/Programmatic, Fiscal</i>	<i>Comprehensive, Specific</i>	<i>PY 2023 Q1</i>	<i>Weatherization Academy (IREC accredited)</i>	<i>\$8,000.00</i>
Develop training plan	All	Both	PY 2022 Q1	TBD - RFP planned	\$ 10,000.00
RIT training and certification	Technical	Comprehensive	PY 2022 Q2	TBD - RFP planned	\$ 30,000.00
Crew Leader training and certification	Technical	Comprehensive	PY 2022 Q2	TBD - RFP planned	\$ 30,000.00
Energy Auditor training and certification	Technical	Comprehensive	PY 2022 Q3	TBD - RFP planned	\$ 15,000.00
QCI training and certification	Technical	Comprehensive	PY 2022 Q4	TBD - RFP planned	\$ 15,000.00
BIL Policy Updates and Planning	Admin/Program/Fiscal	Specific	PY 2022 Q1	State WAP Representatives	\$ 5,000.00
Field Guide Update	Technical	Specific	PY 2022 Q1	State WAP Representatives	\$ 5,000.00

# T&TA Reporting

REPORTING			
Grantee/Subgrantee/ Contractor Participating in Training	Total Number of Participants	Actual Costs	Remarks/Comments
ABLE Agency (4) Can Do CAA (3)	7	\$5,427.00	Contract with trainer approved 7/9/17. All QCI get opportunity for this comprehensive course every 5 years.



# T&TA Plan Template

## TRAINING AND TECHNICAL ASSISTANCE (T&TA) PLAN TEMPLATE

### 1.0 – GENERAL INFORMATION

COMMENTS THAT DO NOT GENERALLY FIT INTO THE AVAILABLE TABLES BELOW

ENTER ADDITIONAL H&S INFORMATION HERE

### 2.0 – OVERALL T&TA PLAN

YOUR OVERALL T&TA PLAN MUST INCORPORATE SUGGESTIONS AND FEEDBACK THE FOLLOWING ELEMENTS.

**FEEDBACK FROM INTERNAL AND EXTERNAL REVIEWS, EXAMPLES INCLUDE:**

- FEEDBACK FROM DEPARTMENT OF ENERGY (DOE) PROJECT OFFICER (PO) MONITORING VISITS
- INTERNAL STATE AUDITS
- GRANTEE MONITORING OF THE SUBGRANTEES
- OFFICE OF INSPECTOR GENERAL (OIG) REPORTS
- AMERICAN CUSTOMER SATISFACTION INDEX FEEDBACK, AND
- OTHER. EXAMPLES INCLUDE:
  - TRAINING FEEDBACK
  - TRAINING RETENTION ACTIVITIES

DESCRIBE INCORPORATION OF FEEDBACK FROM INTERNAL AND EXTERNAL REVIEWS HERE

**EXISTING OR PLANNED ACCREDITED TRAINING CENTER PARTNERSHIP OR WORKING RELATIONSHIP.**

DESCRIBE EXISTING OR PLANNED ACCREDITED TRAINING CENTER PARTNERSHIP OR WORKING RELATIONSHIPS HERE

**PREPARATIONS FOR FUTURE/UPCOMING PROGRAM REQUIREMENTS, EXAMPLES INCLUDE:**

- UPDATED STANDARD WORK SPECIFICATIONS (SWS)
- MIGRATION TO ONLINE WEATHERIZATION ASSISTANT
- INCLUSION OF SPECIFIC LANGUAGE FROM WEATHERIZATION PROGRAM NOTICES (WPN)

DESCRIBE PREPARATIONS FOR FUTURE/UPCOMING PROGRAM REQUIREMENTS HERE

**WHAT PROTOCOLS ARE IN PLACE WHICH ENSURE UNTRAINED STAFF ARE NOT LEFT WITHOUT SUPERVISIONS DURING FIELD OPERATIONS?**

DESCRIBE GUIDANCE PROVIDED TO SUBGRANTEES HERE

[Training and Technical Assistance Plan Template | Department of Energy](#)

# POLL

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**Poll: Are you planning to release an RFP for training and training needs assessment?**

- **Yes, working on this now**
- **Yes, we will start the RFP in the next few months**
- **No**
- **Not yet but would like to see templates from other states**

**Chat Discussion:**

- **Do you have any temporary training center approaches?**
- **Are you planning on establishing or expanding training centers in your state?**

# Monitoring

- **Monitoring:** With the BIL funds, Grantees are responsible to expand their monitoring and oversight of their Subgrantees. The monitoring plan must address the expansion along with addressing the specific requirements within WPN 20-4: Weatherization Assistance Program Monitoring Procedures, issued January 22, 2020.
  - The plan should be developed by quarter and subgrantee
  - Consider the mode of review for the various monitoring (i.e. desk for administrative, onsite for technical)
  - Who is monitoring

# Five Year Monitoring Plan

## MONITORING PLANNING

### Monitoring Schedule

Subgrantee	Monitoring Visit #	Level of Review	Monitoring Type	Review Type	Target Quarter	# of Units Planned for Completion	Minimum % of QCI	# of QCI Reviews
"Example" - Subgrantee Name	1	Initial/Follow-up	Virtual/Onsite	Technical/Program/Admin/Financial	Q2	30	5%	1.5
Sub 1	1	Initial	Onsite	Program/Admin/Fiscal	Q2			
Sub 1	2	Follow-up	Onsite	Technical	Q2	30	5%	1.5
Sub 2	1	Initial	Onsite	Program/Admin	Q2			
Sub 2	2	Follow-up	Onsite	Technical	Q3	30	5%	3
Sub 2	3	Follow-up	Virtual	Fiscal	Q3			
Sub 3								
Sub 4								
Sub 5								
Sub 6								
Sub 7								
Sub 8								

### Monitoring Staff

Title	Credentials	Type of Monitor	Funding Source	Staff/Contractor
"Example" - Occupation Title	RIT/CL/EA/QC /Other	Technical Monitor/Administrative Monitor	%TTA/%Admin	Staff/Contractor
QA Monitor - Technical	EA, QCI	Technical	100% TTA	Staff
QA Monitor - Technical	EA, QCI	Technical	100% TTA	Staff
QA Monitor - Technical	CL	Technical	100% TTA	Staff
QA Monitor - Technical		Technical	50% TTA / 50% other	Staff
QA Monitor - Technical		Technical	50% TTA / 50% other	Staff
QA Monitor - Admin/Fiscal	CPA	Administrative	50% Admin / 50% other	Staff
QA Monitor - Admin/Program		Administrative	100% Admin	Staff
QA Monitor - Admin/Program		Administrative	100% Admin	Staff
Other - Plan to include an option for QCI inspections in T&TA RFP				Contractor

# How to get from here to there

- **Milestone planning**
  - Create your timeline based on goals
  - Think about the basics – who, what, and when
- **Opportunity to further consider needed vendors, contractors and systems to implement the plan**
- **Think about how you will get things accomplished**
  - What other resources do you need
- **Not all things will happen in year one**

# Project Milestones

## MILESTONE PLANNING

	PLANNING			
T&TA	Start Date	End Date	Goal	Comments
Complete training needs assessment	3/1/2022	5/1/2022		Will include future TNAs in RFP, conduct in partnership with contractor
Release RFP	6/1/2022	7/30/2022		One month for evaluation
Execute contract	8/31/2022	9/30/2022		
Develop training plans	10/1/2022	12/15/2022		
Deliver comprehensive training to new hires	1/1/2023			Ongoing based on training plan

## GRANTEE PROCUREMENT

Start Date	End Date	Goal	Comments
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*Add Subgrantees/Modify Service Territories*

*Execute Subgrantee contracts*

*Release RFPs (T&TA, QCI, IT, etc.)*

*Execute contracts*

*Other:*

## GRANTEE STAFFING

Start Date	End Date	Goal	Comments
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*Hire financial staff person*

*Hire QCI Monitors*

*Other:*

## SUBGRANTEE NETWORK

Start Date	End Date	Goal	Comments
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*Hiring of new staff*

*Procure contractors*

*Procure vehicles and equipment*

*Other:*

## SYSTEMS/INFORMATION MANAGEMENT

Start Date	End Date	Goal	Comments
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*Update WAP reporting systems*

*Other:*

## PRODUCTION

Start Date	End Date	Goal	Comments
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*30% of total estimated units weatherized*

*Other:*

# Special Projects

## Opportunity to invest in long term program benefits

- Technology
  - Data management systems
  - Automating processes
  - Improving communications
  - Deferral Tracking
- Evaluation Studies
  - What might you want to learn about WAP effectiveness or specific materials?
- Pilots
  - Renewable technologies
    - Solar NEPA relaxed rule
    - Increased to 60Kw – as long as no ground disturbance

# Special Projects

## SPECIAL PROJECTS

					PLANNING				
					Estimated				
Project Title:	Category:	Organizations/Partners/People Involved:	Resources:	Funding Type:	Cost:	Start Date:	End Date:	Notes:	
New Database Procurement	Technology	WAP Manager, Subgrantees, procurement officer, vendors		T&TA, Admin	\$127,000	5/1/2022	5/1/2023	Need planning meeting with subgrantees and to talk with the procurement department.	
Increase T&TA Capacity	Training	WAP Manager, State QCI, Subgrantees, other technical experts	Existing training provider, peer states, DOE PO, NASCSP	T&TA, Other federal funds	\$ 350,000.00	12/1/2022	12/1/2023		
BIL Evaluation	Research	WAP Manager, procurement officer, consultant		T&TA, HUD and USDA	\$ 35,000.00	1/1/2026	1/1/2027	Review current data collection and update where needed. Need RFP for a consultant to develop research project.	



# Final Considerations

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- Record keeping
- Auditing
- Long term reporting

# POLL/DISCUSSION

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- **Poll: Do you plan to use the BIL Planning Workbook**
  - Yes, we are using it!
  - No
  - Unsure currently
  - Where is the workbook?
  
- **Chat Discussion: What other training, tools and resources would you find useful for BIL Planning and Implementation?**

# Resources

- **Grantee Training Modules** – a series of self directed modules covering Grantee Plans, budgets, monitoring, QWP, etc.
  - <https://wap.litmos.com>
- **DOE WPNs**
  - [Weatherization Program Notices and Memorandums | Department of Energy](#)
- **Grantee Managers Tool** – resources in various mediums that include tools and other useful information
  - [Weatherization Assistance Program Grantee Manager's Training Toolkit | Department of Energy](#)
- **NASCSP**
  - [Nascsp.org](http://Nascsp.org)

# Thank you!

Please contact your Project Officer with any questions